#### Recruiting in a Recession



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## **Deloitte** Recruiting in a Recession Thriving without deep pockets **Denise Moulton** Bers Vice President, Talent Acquisition Research Leader Bersin™, Deloitte Consulting LLP



#### The Future of TA – 5 Minutes



Unlocking Talent Potential – 10 minutes



Lessons from the Front Line & Reflections – 15 minutes



Join the conversation!

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- Manages more than putting butts in seats
- Leverages technology to redesign work
- Understands that capabilities not just skills will enable the enterprise for success

- Envisions change instead of catching up to it
- Communicates purposefully
- Operates with agility and adaptability and ready to adjust as business contexts evolve

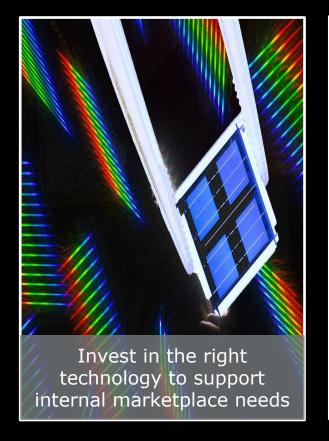


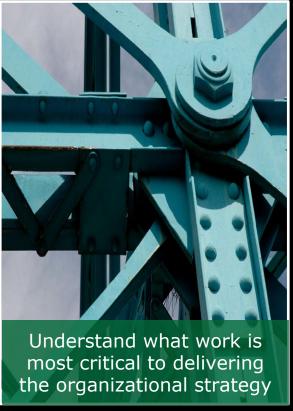
### Possibilities Ahead

Smart small ~ dream big.



#### Organizational mindsets and latent practices evolve to enable robust internal talent marketplaces











A new value proposition emerges to enable organizational culture and address workforce opportunities



**Start** with outcomes



**Imagine** the possibilities



**Compose** a plan



**Activate** the workforce







Organizations manage and execute work differently by defining outcomes and human capabilities

Adaptive Thinking Emotional Intelligence Social Intelligence Teaming

> Resilience Empathy Imagination Curiosity Creativity





Recognize that skills change in response to organizational context



Enable workers to develop capabilities in the flow of work



Empower leaders to foster trust, communication and empathy

# talent acquisition reall that?



Figure out internal mobility?

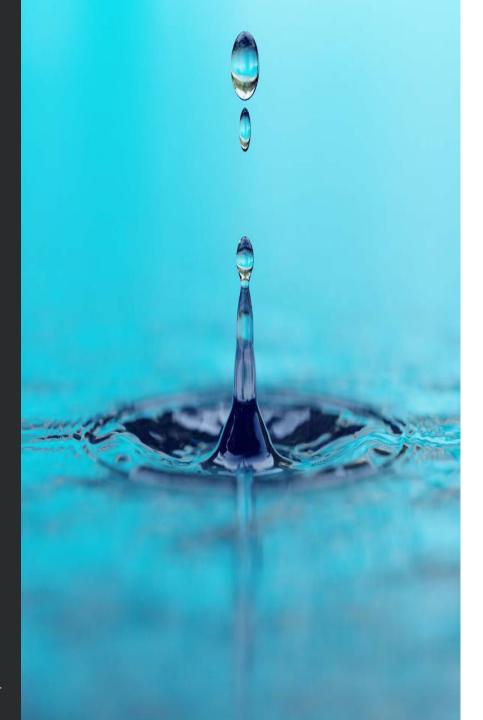
Evolve to an open talent economy mindset?

Assess for culture, fit and potential?

Access, curate and engage talent?

## The future of work is here.

It's time for TA to **pivot**.



✓ Work is shifting from of focus of delivering efficiency to delivering value

✓ The days of "conveyor belt" recruiting are gone for good

✓ TA must meet the challenges and opportunities that come with exponential change and unpredictable business contexts

Source: Bersin, Deloitte Consulting LLP, 2020

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